NOTICE OF MEETING

22nd District Agricultural Association Board of Directors

November 10, 2026 at 9:30 a.m.

Boardroom
Del Mar Fairgrounds
2260 Jimmy Durante Boulevard
Del Mar, California 92014

While the 22nd District Agricultural Association Board of Director's meeting will be conducted in person, per Government Code section 11133, the 22nd DAA will also provide for remote participation by Board members and members of the public. If you prefer to participate remotely, please check the 22nd DAA's website (Public Information) for the Zoom link and/or Zoom dial-in instructions on how to participate and/or view this meeting.

OUR PURPOSE

We are a timeless community treasure where all can flourish, connect, and interact through year-round exceptional experiences.

OUR MISSION

We connect our community through shared interests, diverse experiences, and service to one another in an inclusive, accessible, and safe place with an emphasis on **entertainment**, **recreation**, **agriculture**, and **education.**

22nd DAA BOARD OF DIRECTORS

Sam Nejabat, Chair
Lisa Barkett, Vice Chair
Mark Arabo, Director
Phil Blair, Director
Donna DeBerry, Director
Kathlyn Mead, Director
Ted Miyahara, Director
Elsa Morales-Roth, Director
Frederick Schenk, Director

Secretary-Manager
Becky Bartling
Chief Executive Officer

22nd DAA Counsel
Joshua Caplan
Office of the California Attorney General

OUR GOALS

THE LENS

Treat the campuses of the fairgrounds as one ecosystem where all activities are complementary and aligned with the purpose, mission, vision and values of the 22nd DAA and the Del Mar Fairgrounds.

BUSINESS PLAN

Acknowledging the short-term need to plan for fiscal recovery and stabilization, create a 5-to-10-year business plan that rebuilds a strong financial base, contemplates new business activities and partnerships, provides program accessibility, and leads to a thriving Del Mar Fairgrounds.

MASTER PLAN

Create an environmentally and fiscally responsible land use plan for the Del Mar Fairgrounds, aligning with purpose, mission, vision, and values of the organization.

COMMUNITY ENGAGEMENT

Incorporate community engagement within the Business Plan and Master Plan processes to enhance understanding and expand opportunities.

Persons wishing to attend the meeting and who may require special accommodations pursuant to the provisions of the Americans with Disabilities Act are requested to contact the office of the Chief Executive Officer, (858) 755-1161, at least five working days prior to the meeting to ensure proper arrangements can be made.

Items listed on this Agenda may be considered in any order, at the discretion of the chairperson. This Agenda, and all notices required by the California Bagley-Keene Open Meeting Act, are available at www.delmarfairgrounds.com/. Public comments on agenda items will be accepted during the meeting as items are addressed.

22nd District Agricultural Association Board of Directors
MEETING AGENDA
November 10, 2026 at 9:30 a.m.

1. **CALL TO ORDER** – CHAIR SAM NEJABAT
   All matters noticed on this agenda, in any category, **may be considered for action as listed**. Any items not so noticed may not be considered. Items listed on this agenda may be considered in any order, at the discretion of the Board Chair.

2. **ROLL CALL**

3. **PUBLIC COMMENT ON MATTERS NOT ON THE AGENDA**
   This item is for public comment on issues **NOT** on the current agenda. No debate by the Board shall be permitted on such public comments and no action will be taken on such public comment items at this time, as law requires formal public notice prior to any action on a docket item. Speaker's time is limited to **two** minutes and may be modified based on the number of public speakers. No speaker may cede their time to another speaker.

4. **CONSENT CALENDAR** [Action Item]
   All matters listed under the Consent Calendar are operational matters about which the Board has governing policies, implementation of which is delegated to the CEO. They will be enacted in one motion. There will be no discussion of these items prior to the time the Board of Directors votes on the motion, unless members of the board, staff, or public request specific items to be discussed separately and/or removed from this section. Any member of the public who wishes to discuss Consent Calendar items should notify the Chair of the Board at the time requested and be recognized by invitation of the Chair to address the Board.
   - **Minutes, Regular Meeting – October 13, 2026**
   - **Contract Awards & Approvals**

Standard Agreements

Contract	Contractor	Purpose	Term	Not to Exceed
23-014 AM3	Saffire, LLC	Ticketing services for San Diego County Fair	3/1/2023 - 2/28/2028	AM3: $765,187.00 Total contract value: $3,173,650.00
26-050	Otis Elevator Company	Maintenance services for elevators & escalators	11/11/2026 - 11/10/2028	$779,156.00

5. **CEO REPORT** – CEO Becky Bartling [Information Item]
   - **Update on the District's letter to the City of Del Mar**
   - **Operational Announcements**
     - Schedule of events through December 31, 2026
   - **Construction Projects & Facilities Updates**

6. **GENERAL BUSINESS**

A. **Nominating Committee Report** – Lisa Barkett, Chair
   1. Floor nominations and election of Board officers effective January 1, 2027 [Action Item]

B. **Executive Committee Report** – Sam Nejabat, Chair
   1. Consideration and vote to delegate authority to the Board Chair to approve contracts that exceed the CEO's Delegation of Authority, beginning November 11, 2026 through the January 12, 2027 District Board meeting [Action Item]
   2. Consideration and vote to approve the 2027 Board of Directors meeting schedule [Action Item]

C. **Master Site Planning Committee Report** – Sam Nejabat, Chair
   1. Recap of committee meeting held on November 5 [Information Item]

D. **Finance Committee Report** – Phil Blair, Chair
   1. Summary of financial reports and recap of committee meeting held on November 2 [Information Item]

E. **Audit & Governance Committee Report** – Donna DeBerry, Chair
   1. Update on clarification of the Ticket Policy and potential changes [Information Item]
   2. Update on Attorney General's determination on whether or not paying Board members' legal expenses in specified situations is a gift of public funds [Information Item]

F. **Regulatory & Governmental Affairs Committee Report** – Ted Miyahara, Chair
   1. Recap of committee meeting held on October 28 and update on meetings with local agencies and officials [Information Item]

G. **Emergency Preparedness Committee Report** – Lisa Barkett, Chair
   1. Recap of committee meeting held on October 21 and update on staff training efforts [Information Item]

H. **DMTC Liaison Committee Report** – Mark Arabo, Chair
   1. Review of DMTC's Q3 budget report and recap of committee meeting held on October 21 [Information Item]

I. **Food & Beverage Committee Report** – Lisa Barkett, Chair
   1. Summary of Premier P&L report and preview of consultant visit [Information Item]

J. **People & Culture Committee Report** – Kathlyn Mead, Chair
   1. Recap of committee meeting held on November 6 [Information Item]

K. **Fair Operations Committee Report** – Kathlyn Mead, Chair
   1. Recap of committee meeting held on October 27 and 2027 San Diego County Fair logo and website reveal [Information Item]

7. **MATTERS OF INFORMATION & DIRECTORS' REQUESTS**

- **Published News**
- **Correspondence**
- **Review of Contracts Executed per CEO / COO Delegation of Authority**
  - None

8. **CLOSED EXECUTIVE SESSION (NOT OPEN TO THE PUBLIC)**

Pursuant to the authority of Government Code section 11126(a), (b), and (e) the Board of Directors will meet in closed executive sessions. The purpose of these executive sessions is:

A. To confer with and receive advice from legal counsel regarding potential litigation involving the 22nd DAA. Based on existing facts and circumstances, there is significant exposure to litigation against the 22nd DAA. (Govt. Code, § 11126, subd. (e).)
B. To confer with and receive advice from legal counsel regarding potential litigation involving the 22nd DAA. Based on existing facts and circumstances, the Board will decide whether to initiate litigation. (Govt. Code, § 11126, subd. (e).)
C. To confer with counsel, discuss, and consider the following pending litigation to which the 22nd DAA is a party. Melinda Carmichael v. 22nd District Agricultural Association, et. al., San Diego County Superior Court, Case No. 25-CU-047040C.
D. To confer with counsel, discuss, and consider the following pending litigation to which the 22nd DAA is a party, Brad Oates v. 22nd District Agricultural Association, San Diego County Superior Court, Case No. 26-CU-021197C.
E. Personnel: The Board will meet in closed session to consider those items authorized under Section 11126 of the Government Code, including but not limited to the evaluation of performance of the CEO. (Gov. Code, § 11126, subd. (a).)

9. **RECONVENE TO OPEN SESSION**

Report on actions, if any, taken by the Board in closed executive session.

10. **ADJOURNMENT**