



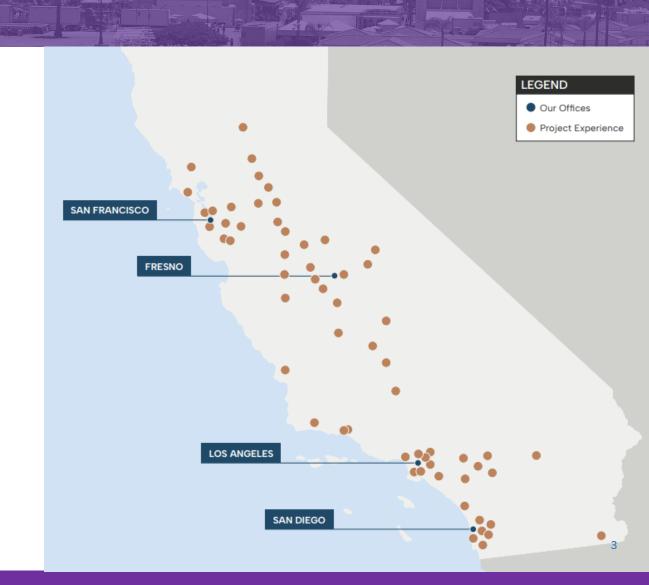
- I. About Southwest Strategies
- II. Fairgrounds 2050 Master Plan
- III. What Comes Next
- IV. Questions



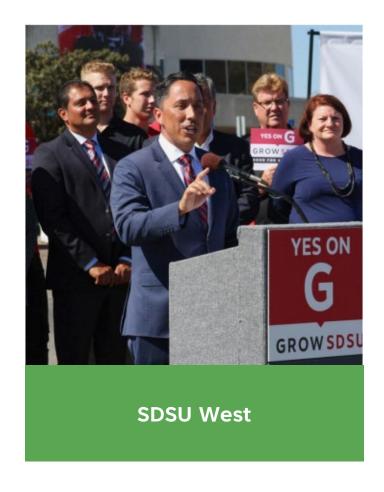
About Southwest Strategies

- 25+ years supporting public agencies in San Diego and beyond
- Full service public affairs firm
 - In house creative design team
 - Nearly 100 employees
 - Community group involvement & strong relationships with local leaders
- Long history of supporting projects near the Del Mar Fairgrounds

"We've helped clients in the public sector achieve their goals through innovative outreach strategies that educate, motivate and shape the future of our communities."



Our Experience







Master Plan Guiding Principles



May 14, 2024 – Board of Directors adopts initial Master Plan Guiding Principle:

• Extensive Community Input

September 10, 2024 – Board adopts expanded set of guiding principles:

- Community Focus
- Purposeful Planning
- Accessibility
- Environmental Stewardship
- Economic Impact and Financial Responsibility

District Committee Structure

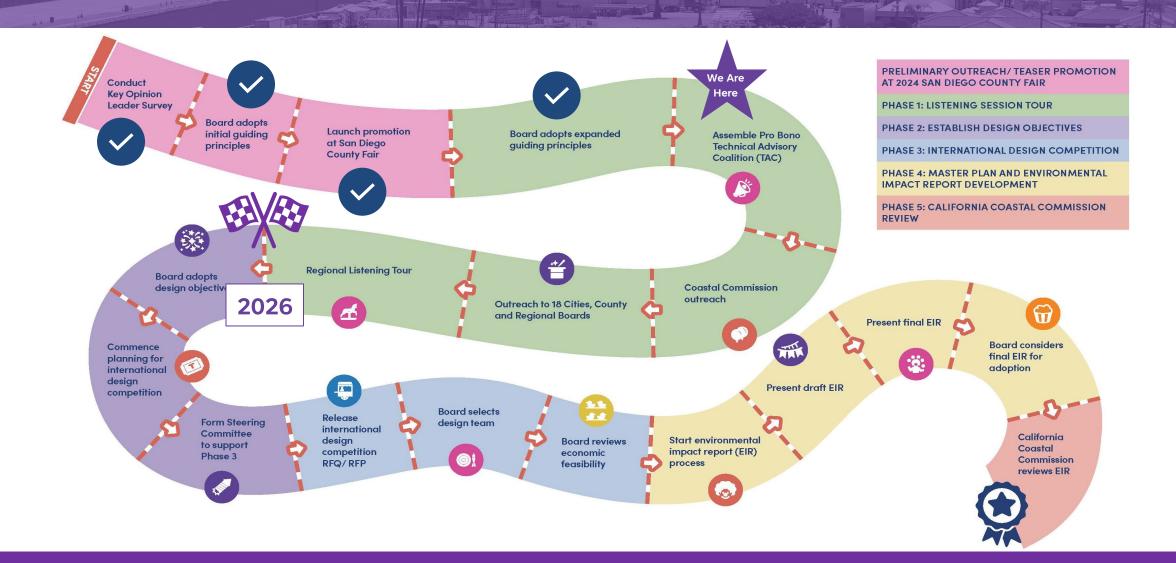
PHASE 1 COMMITTEES

- Master Site Plan Public Engagement Committee
 - Members: Phil Blair (Chair) and Mark Arabo
- Regulatory & Governmental Affairs Committee
 - Members: Michael Gelfand (Chair) and Joyce Rowland
- <u>Environmental Stewardship Committee</u>
 - Members: Don Mosier (Chair) and Kathlyn Mead
- <u>Liaison to Technical Advisory Coalition (TAC)</u>
 - Liaisons: Frederick Schenk (Chair) and Lisa Barkett

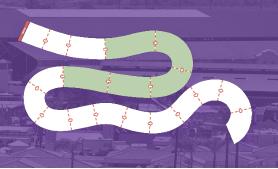
PHASE 2 COMMITTEES

- <u>Financial and Economic Feasibility Committee</u>
 - Members: Sam Nejabat (Chair) and Phil Blair
- Conceptual Committee
 - Members: Joyce Rowland (Chair) and Michael Gelfand

Master Plan Public Outreach and Phasing



Technical Advisory Coalition



GOAL: Provide expert insight on potential technical constraints and opportunities for the Fairgrounds.

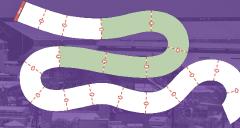








Coastal Commission Outreach





- Provide overview of District guiding principles
- Share Master Plan development timeline
- Receive Commission feedback on Master Plan Approach

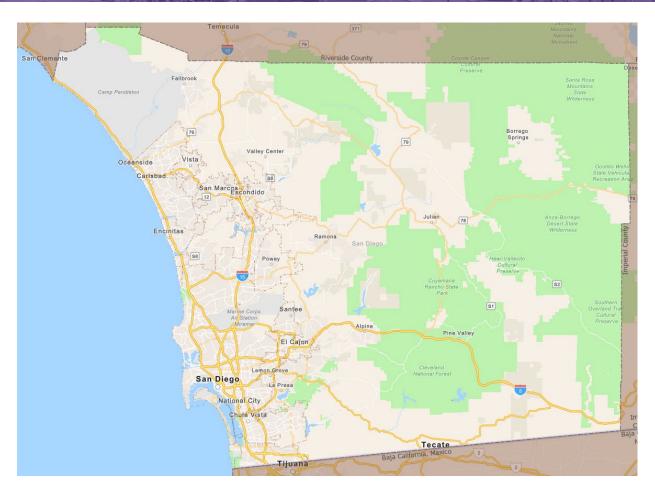


Countywide Outreach

GOAL: Conduct outreach in all 18 cities, the County and Regional Boards.

Approach

- Presentations to all 18 municipalities in the region
- Present to the San Diego County Board of Supervisors
- Discuss Fairgrounds 2050 with regional leaders and organizations
- Solicit feedback from all corners of the county



Regional Listening Tour

GOAL: Conduct public outreach throughout the County to solicit feedback on Fairgrounds 2050.

Approach

- Town hall events across the region and at the Del Mar Fairgrounds to share information and solicit feedback
- Public outreach at major Fairgrounds events
- Public outreach at major regional events



What Comes Next?

Upcoming Milestones

- 1. Q4 2024
 - a. TAC Recruitment begins
- 2. January 2025
 - a. TAC Kick-off Meeting
 - b. Coastal Commission Outreach
- 3. February 2025
 - a. Begin Countywide Outreach
 - b. Begin Regional Listening Tour Planning
 - c. February 11 Quarterly Board Update



Board of Directors Engagement Timeline

