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BOARD OF DIRECTORS MEETING  
22ND DISTRICT AGRICULTURAL ASSOCIATION  
DEL MAR FAIRGROUNDS  
2260 JIMMY DURANTE BOULEVARD  
DEL MAR, CALIFORNIA 92014

(TELECONFERENCE)

WEDNESDAY, OCTOBER 2, 2024

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Transcribed by:

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IN ATTENDANCE

OFFICERS:

- FREDERICK SCHENK, PRESIDENT
- MICHAEL GELFAND, 1ST VICE PRESIDENT
- G. JOYCE ROWLAND, 2ND VICE PRESIDENT
- MARK ARABO, 22ND DAA, RTA PRESIDENT
- LISA BARKETT, 22ND DAA
- PHIL BLAIR, 22ND DAA
- SAM NEJABAT, 22ND DAA

DIRECTORS ABSENT:

- KATHLYN MEAD, 22ND DAA
- DON MOSIER, 22ND DAA

22ND DISTRICT AGRICULTURAL ASSOCIATION STAFF:

- CARLENE MOORE, CHIEF EXECUTIVE OFFICER
- TRISTAN HALLMAN, CHIEF COMMUNICATION OFFICER
- KATIE MUELLER, CHIEF OPERATIONS OFFICER
- MELINDA CARMICHAEL, CHIEF ADMINISTRATIVE OFFICER
- DONNA O'LEARY, OFFICE MANAGER
- HENRY RIVERA, PRODUCTION DIRECTOR

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22ND DISTRICT AGRICULTURAL ASSOCIATION COUNSEL:

JOSHUA CAPLAN, OFFICE OF THE ATTORNEY GENERAL

MATTHEW GOLDMAN, OFFICE OF THE ATTORNEY GENERAL

OTHER SPEAKERS:

JOSH RUBINSTEIN, DEL MAR THOROUGHBRED CLUB COO

PUBLIC COMMENTERS:

MARTHA SULLIVAN

BREANNA CARMICHAEL

JANE CARTMILL

LYNN FREUDENBERG

OSCAR DE LA TORRE

MARIA LUISA

1           PRESIDENT FREDERICK SCHENK: Okay, good morning,  
2 everyone.

3           We do have a quorum.

4           Today is Wednesday, October 2<sup>nd</sup>, and the time right  
5 now is 9:35 a.m.

6           I'm going to call the meeting to order for the 22<sup>nd</sup>  
7 District Ag Association Board of Directors.

8           Donna, let's take roll please.

9           MS. O'LEARY: President Schenk.

10          PRESIDENT FREDERICK SCHENK: Here.

11          MS. O'LEARY: Vice President Gelfand.

12          VICE PRESIDENT MICHAEL GELFAND: [off mic] Here.

13          MS. O'LEARY: Vice President Rowland.

14          VICE PRESIDENT JOYCE ROWLAND: [off mic] Here.

15          MS. O'LEARY: Director Arabo.

16          MR. ARABO: Here.

17          MS. O'LEARY: Director Barkett.

18          MS. BARKETT: Here.

19          MS. O'LEARY: Director Blair.

20          MR. BLAIR: [off mic] Here.

21          MS. O'LEARY: Director Mead is not here yet.

22          Director Mosier has an excused absence.

23          And Director Nejabat.

24          MR. NEJABAT: Here.

1           PRESIDENT FREDERICK SCHENK: So we have a quorum, and  
2 we're absent Director Mead.

3           But do we know, is she planning on attending?

4           Okay.

5           This meeting is a little different today.

6           It's earlier than we ordinarily meet and it's on a  
7 different day than we ordinarily meet, but in order to  
8 maintain a quorum and to conduct our business, we had to  
9 make these changes for the meeting for October.

10          And we're also going to be taking things a little bit  
11 out of order today due to scheduling issues.

12          So we will take up the consent calendar, followed by  
13 public comment for matters not on the agenda.

14          And then we will in our closed session, closed  
15 executive session, and after we've reconvened take up the  
16 remainder of our business calendar.

17          So any questions about this change of date, change of  
18 time, change of order.

19          Does that all make sense for everyone?

20          All right, but same place.

21          All right, let's move to consent calendar.

22          Do we have any public speakers in the room who would  
23 like to speak on the consent calendar matter?

1 All right, seeing none, we will go to remote public  
2 comment.

3 And I see Martha Sullivan would like to speak to the  
4 Board.

5 Ms. Sullivan, good morning.

6 MARTHA SULLIVAN: Good morning, this is Martha Sullivan  
7 from Imperial Beach.

8 I request that contract number 23-068 AM1 with  
9 Southwest Strategies be pulled from the consent calendar  
10 because it's listed as a standard agreement exercising  
11 option years.

12 But this amendment also doubles the cost of the  
13 initial year, which ends in just several weeks.

14 And I think this Board needs to discuss that doubling  
15 of the first year several weeks before the end of the  
16 contract year in public.

17 Thank you.

18 PRESIDENT FREDERICK SCHENK: All right.

19 And anything more?

20 You do have a little more time.

21 MARTHA SULLIVAN: I just want to remind everybody to  
22 use your mics please because I couldn't hear at least a  
23 few of the directors during the roll call.

1           PRESIDENT FREDERICK SCHENK: All right.

2           So the request is with regard to 23-068 AM1, Strategic  
3           Communication contract.

4           And we will have that taken off of the consent  
5           calendar.

6           Are there any other requests with regard to the  
7           consent calendar?

8           All right.

9           Hearing none --

10          MR. RIVERA: There is one more public comment, I just  
11          added her.

12          PRESIDENT FREDERICK SCHENK: Is there?

13          Oh, okay, I see that now added, yes.

14          Ms. Carmichael.

15          BREANNA CARMICHAEL: Good morning.

16          I apologize, I'm not sure if this necessarily applies  
17          to the consent calendar.

18          Is this an opportunity to speak just in general about  
19          the nature of this meeting?

20          PRESIDENT FREDERICK SCHENK: No.

21          That wouldn't be -- that would be during --

22          MS. MOORE: The next item.

23          PRESIDENT FREDERICK SCHENK: For public comment.

1 BREANNA CARMICHAEL: I got you.

2 I apologize.

3 PRESIDENT FREDERICK SCHENK: The consent calendar is  
4 with regard specifically as to the agenda for items that  
5 we're going to be voting on under the consent calendar.

6 If you wish to ask that we move something off of  
7 consent this would be the time.

8 Otherwise it will be under public comment for matters  
9 not on the agenda.

10 BREANNA CARMICHAEL: My apologies.

11 PRESIDENT FREDERICK SCHENK: That's all right.

12 I just wanted to make sure that I understand what your  
13 intent is.

14 BREANNA CARMICHAEL: Of course.

15 PRESIDENT FREDERICK SCHENK: Okay, so aside from that,  
16 are there any other comments with regard to the consent  
17 calendar?

18 If not, we will vote for the consent calendar, we'll  
19 take a vote on that.

20 But we will move the request for 23, the contract for  
21 23-068 AM1, we'll do that under general business.

22 MS. MOORE: Or I can speak to it right now.

23 PRESIDENT FREDERICK SCHENK: Oh, you'll speak to it



1 right afterward.

2 All right, fair enough.

3 I will take a motion for approval.

4 MS. BARKETT: So moved.

5 PRESIDENT FREDERICK SCHENK: All right.

6 Director Barkett moved, Director Gelfand seconds.

7 Any discussion?

8 Hearing none, we'll take roll.

9 MS. O'LEARY: President Schenk

10 PRESIDENT FREDERICK SCHENK: Aye.

11 MS. O'LEARY: Vice President Gelfand.

12 VICE PRESIDENT MICHAEL GELFAND: Aye.

13 MS. O'LEARY: Vice President Rowland.

14 VICE PRESIDENT JOYCE ROWLAND: Aye.

15 MS. O'LEARY: Director Arabo.

16 MR. ARABO: Aye.

17 MS. O'LEARY: Director Barkett.

18 MS. BARKETT: Aye.

19 MS. O'LEARY: Director Blair.

20 MR. BLAIR: Aye.

21 MS. O'LEARY: Director Mead is not present yet.

22 Director Nejabat.

23 MR. NEJABAT: Aye.

1           PRESIDENT FREDERICK SCHENK: All right, the motion to  
2 approve the consent calendar has been made, seconded and  
3 voted upon unanimously.

4           We'll now consider the request for the Strategic  
5 Communication contract separately.

6           Carlene.

7           MS. MOORE: Yes, so there are two parts to this  
8 amendment, one of which is exercising the first set of  
9 option years and the other in terms of the increase to the  
10 cost for this year.

11          As you'll recall, we added some services on when we  
12 decided to kick off our public outreach during the fair.

13          That was an unanticipated cost, it was an  
14 unanticipated program last year around this time last year  
15 when we were approving the contract.

16          So the increase is for an increase in services that we  
17 have received this year that will as we continue through  
18 the rest of the term of the contract, we would otherwise  
19 need to stop services to stay under the amount.

20          PRESIDENT FREDERICK SCHENK: Okay.

21          MR. ARABO: Do you need a motion to approve that?

22          PRESIDENT FREDERICK SCHENK: Yes.

23          VICE PRESIDENT MICHAEL GELFAND: Are you ready for it?

1 MR. ARABO: I have a couple of questions before you do  
2 the motion.

3 PRESIDENT FREDERICK SCHENK: Let's do this.

4 I do want to do public comment on it that, so I'll  
5 take public comment on that first, and then we'll consider  
6 the motion.

7 With regard to contract 23-068 AM1 with Strategic  
8 Communication, is there anybody who would like to speak to  
9 that from the public?

10 MR. RIVERA: I don't see any hands raised.

11 PRESIDENT FREDERICK SCHENK: All right, with that, I'll  
12 entertain a motion.

13 MR. RIVERA: I changed that.

14 Martha Sullivan has her hand up.

15 PRESIDENT FREDERICK SCHENK: Oh, okay, thank you.

16 Ms. Sullivan, please go ahead.

17 MARTHA SULLIVAN: This is Martha Sullivan again.

18 It was a little difficult for me to hear, I believe it  
19 was CEO Moore's explanation for the doubling of the first  
20 year's contract.

21 It sounded like it had to do with additional services  
22 added during this year's fair, which is several months  
23 ago, so I guess I'm very puzzled as to why it's only now

1 that money is being added to this contract to cover  
2 services which have already been rendered.

3 This is not a good contract practice.

4 In fact, it's -- I mean, it may very well be illegal.

5 So I -- I'm really puzzled about that.

6 And I think that the Board at least needs to send a  
7 pretty strong signal that you can't be spending money  
8 before it's authorized and before it's legally contracted  
9 for unless it is some kind of emergency service that is  
10 granted a waiver for that reason legally.

11 Thank you.

12 PRESIDENT FREDERICK SCHENK: Thank you.

13 Are there any other members of the public who would  
14 like to address this matter?

15 MR. RIVERA: There are none in the queue.

16 PRESIDENT FREDERICK SCHENK: All right.

17 Carlene.

18 MS. MOORE: Yeah, so if you'll recall, Board, when you  
19 are approving standard service agreements where contracts  
20 are written is a not-to-exceed amount.

21 And for service contracts such as this, we estimate  
22 the work that we are going to have for the coming year for  
23 the term of that contract, which was what was originally

1 done with regard to this contract for Strategic  
2 Communications.

3 Over the course of the year, as we added the public  
4 outreach and kicking that off during the fair and having a  
5 booth at the fair that was staffed, that was present for  
6 gathering that public input, hence, an increase in  
7 services at the time.

8 And as we have been continuing on with working with  
9 our Strategic Communications firm and we're nearing the  
10 end, if there is not an amendment made we would need to  
11 end services.

12 Again, this was an unanticipated activity with them  
13 through the fair, but what that leads to is not having a  
14 contract in place that has enough to continue the services  
15 that we had planned on for the year.

16 MR. GELFAND: Fred, can I make a comment?

17 PRESIDENT FREDERICK SCHENK: Yes, please.

18 MR. GELFAND: So essentially what happened was, we  
19 entered into a contract with them.

20 It was for a fixed amount of money.

21 And then we later changed the scope of their work,  
22 adding the whole as part of the public outreach process,  
23 adding the part where they, their staff actually put

1 together the whole public outreach component that took  
2 place at the fair ground.

3 So when the scope of the contract changed, the Board  
4 actually approved that change in scope but we didn't at  
5 the time approve the change in funding, is that what  
6 happened?

7 MS. MOORE: I want to just be very clear, we did not  
8 change the scope of work, this is a contract that is  
9 written not for a -- it's a menu of services, yes in  
10 essence, where we're billed at certain rates, they bid on  
11 certain rates at which to bill us for staff time and  
12 things like that.

13 It's within the scope that was already there, it was  
14 just a service that we did not anticipate last fall.

15 I think it was November that we were approving this  
16 contract and had not anticipated this outreach during the  
17 fair.

18 MS. ROWLAND: So it seems from what you are saying we  
19 have not gone over the budgeted amount or the contract  
20 amount but we will if we continue on with the services, so  
21 we're under that now.

22 MS. MOORE: Yes.

23 MS. ROWLAND: Thank you.

1 MR. ARABO: Do we know, the more questions, especially  
2 the contracts, I feel are better, just so everyone has  
3 more data, data points.

4 I know it's a very reputable firm and great  
5 reputation.

6 Do we know how much has been spent so far and what  
7 work product we received for the money we spent?

8 Like specifically?

9 MS. MOORE: Off the top of my head I don't have the  
10 total that we have spent so far in terms of the work  
11 product that we have been receiving, yes, it has ranged,  
12 again the service that we had during the fair, it has also  
13 been the firm that we have been working with on a number  
14 of communications.

15 They assisted with the development of our annual  
16 report, they have assisted with some of the outreach that  
17 we have been doing with elected officials.

18 And now I'm looking to our communications officer over  
19 there to also add in terms of the work that's been done  
20 through them.

21 TRISTAN HALLMAN: So the, excuse me, I just had some of  
22 this berry smoothie.

23 In addition to the annual report, which we started

1 with no template whatsoever, so they designed the entire  
2 report for us, I wrote most of the copy, but in terms of  
3 putting that together that was an expense.

4 Printing costs, they helped, you know, we reimbursed  
5 them for that, so that was part of it.

6 The emergency flipbooks that we had for the fair, that  
7 was them as well.

8 It was a complicated design because of the way that  
9 that unfolds.

10 So some of these are one-time expenses that we won't  
11 incur again.

12 But we also went into the contract not knowing  
13 essentially what all of these projects would cost.

14 We knew what the hourly rate would be billed, but we  
15 didn't have an idea of what those projects would cost  
16 until they were completed.

17 Because the not-to-exceed amount, as Carlene  
18 mentioned, was based on an average number of hours, I  
19 think it was like a thousand hours times their average  
20 rate.

21 So that's not exactly indicative of what the contract  
22 was going to cost.

23 We've had this same issue, for example, with signage



1 during the fair.

2 We have a contract with OCC Signs where we actually  
3 had to add an overage because we ended up, you know, you  
4 estimate what you might need but we actually needed them  
5 to print more signs during the fair than what we had  
6 anticipated.

7 So in that same vein, that's how we ended up where we  
8 are.

9 MR. ARABO: So we have a breakdown of hours spent on  
10 this, signs for this, like billing?

11 TRISTAN HALLMAN: Yes, so they send in invoices.

12 MR. ARABO: Perfect.

13 MS. BARKETT: So, I'm just looking at our Board packet  
14 on page 13, and I had the same questions actually.

15 Because the way it's laid out on item 4 actually, the  
16 purpose of this amendment is to add funding to cover  
17 increase usage over the original contract estimates and to  
18 exercise the first two-year option extending the contract  
19 term by two years and increasing the total dollar amount  
20 by 800,000.

21 I mean, so it does sound like we increased what we  
22 originally voted on before, and I don't know what that  
23 was.

1 I don't have that amount, but it says 200,000 is  
2 hereby added to the initial term amount of 203,000, which  
3 is doubling, you know, it does look kind of crazy to be  
4 honest.

5 Bringing the new amount for the initial term to  
6 403,000 when we actually, you know, had it out at 200,000.

7 So I think the questions are great.

8 We're 600,000 is also added to cover a two-year option  
9 extension of 300,000 per year.

10 I don't know what the going rate is, I only know what  
11 my Boards have paid with other firms that have done  
12 similar things.

13 It seems to be high to be honest but, you know, it's a  
14 different ballgame.

15 I can't compare because the other things I sit on are  
16 apples to oranges.

17 MS. ROWLAND: So I think that it sounds like the scope  
18 was for this year we were able to use them more than we  
19 anticipated initially, which I think easily with what  
20 Tristan was outlining lead to the sort of costs, some of  
21 them are reimbursable expenses.

22 That kind of makes sense to me.

23 That doesn't seem too crazy.

1           And when I look at the two-year option, the \$300,000  
2 per year and I think about what it costs to add two staff  
3 people or a staff person you would be well over that  
4 amount.

5           And I can imagine that the level of services offered  
6 would be easily, kind of, based on what I heard and kind of  
7 what I anticipate especially when I think about the  
8 strategic planning process and the level of outreach that  
9 we're going to do, I think this is easily within the  
10 scope.

11           Maybe not normal business but given that project, I  
12 think this makes a lot of sense.

13           MS. BARKETT: Just remember, we do not realize the  
14 scope of it.

15           Director Arabo said, we had no idea what this  
16 encapsulated.

17           MS. ROWLAND: Right.

18           MS. BARKETT: So that's more information.

19           Because honestly, I was going to bring it up myself.

20           MS. ROWLAND: Yeah, and I think it's hard, too, because  
21 work could be going on in individual committees and given,  
22 you know, the restrictions we have in terms of  
23 communicating everything that's happening at any one time

1 you may not know that there is all of this usage going on.

2 So you know, I think with big contracts that probably  
3 having more explanation as to why is probably a good idea.

4 And I think the conversation is good, but I think that  
5 the services provided have been excellent.

6 And I -- I'm looking forward to continuing the  
7 relationship.

8 So I hope this is good, in terms of the explanation.

9 PRESIDENT FREDERICK SCHENK: Perhaps what we could do  
10 is have them come in perhaps quarterly to report to us so  
11 that we can, you know, not to say blindsided but not learn  
12 of it after the fact that we could be learning of it in  
13 real time.

14 MR. GELFAND: I was going to say when we brought them  
15 on, I think we had a sense of what they could help us  
16 with.

17 The reality, I'm speaking from the perspective of, as  
18 a member of the Strategic Planning Committee, the services  
19 they have provided have really been excellent.

20 And as a result, I think we've seen there is more that  
21 they can do that will be really beneficial to the Board  
22 and to the fairgrounds.

23 At the same time, I know there's been discussion

1 between Tristan and Carlene and them about sort of  
2 recalibrating and containing what they're doing and  
3 bringing as much of it in house as possible.

4 So I do think this is appropriate and balanced and  
5 generally I support it.

6 MS. ROWLAND: Can I offer one more?

7 I think Director Gelfand makes a really good point.

8 Because once someone who has a lot of experience in an  
9 area provides the - can kind of shows staff what can be  
10 done and how it can be done then some of that work you can  
11 take on yourself.

12 But I think, you know, having that experience with an  
13 organization that's been through a certain activity a  
14 number of times is really a - leads to a good roadmap that  
15 staff can take on some of it then.

16 Like, you know, the annual report we'll do that again  
17 but we're not going to need them to design it again.

18 So there are lots of things that are like that you can  
19 use the template for it.

20 MR. ARABO: Yeah, I think I agree with all my  
21 colleagues on the Board and the idea of at every board  
22 meeting it's great if they could come every quarter.

23 But before like a board meeting of today if we do an

1 extension of contract of 200,000 or 300,000, good to have  
2 just a couple documents saying this is what we received  
3 for the 200,000, A, B, C, and D.

4 And this is what we expect us to get for the next  
5 400,000, E, F, G, H, I, J.

6 Information, just more information, so we can say got  
7 it, we spent this much money to get this for the  
8 organization.

9 Thank you for also, Ms. Sullivan, for bringing it up  
10 outside of consent.

11 PRESIDENT FREDERICK SCHENK: Any other discussion?

12 And all of this has been very valuable.

13 MR. NEJABAT: I mean, I think anytime there's 100%,  
14 close to 100% contract amount that's gone over, I think  
15 that's, you know, we need to know that in advance and hear  
16 about the services provided.

17 I would just feel more comfortable before voting on  
18 something like that to get that information.

19 PRESIDENT FREDERICK SCHENK: Okay, any other discussion  
20 from the Board?

21 All right, there's been a motion and a second.

22 No?

23 MR. GELFAND: There's a motion.

1           PRESIDENT FREDERICK SCHENK: Oh, I thought you made -  
2           Okay.

3           MR. GELFAND: I made a motion, but I don't know if  
4           there was a second.

5           MR. BLAIR: I'll Second.

6           PRESIDENT FREDERICK SCHENK: All right, the motion is  
7           made and seconded.

8           We'll take a --

9           Any further discussion now there is a motion and  
10          second?

11          That's where the discussion should lie.

12          All right, any further discussion?

13          All right, hearing none, we'll take a roll.

14          MS. O'LEARY: President Schenk.

15          PRESIDENT FREDERICK SCHENK: Aye.

16          MS. O'LEARY: Vice President Gelfand.

17          MR. GELFAND: Aye.

18          MS. O'LEARY: Vice President Rowland.

19          MS. ROWLAND: Aye.

20          MS. O'LEARY: Director Arabo.

21          MR. ARABO: Aye.

22          MS. O'LEARY: Director Barkett.

23          MS. BARKETT: Aye.

1 MS. O'LEARY: Director Blair.

2 MR. BLAIR: [off mic] Aye.

3 MS. O'LEARY: Director Nejabat.

4 MR. NEJABAT: Aye.

5 PRESIDENT FREDERICK SCHENK: Okay.

6 Motion has been made, seconded and approved.

7 We will move on to public comment for items not on the  
8 agenda.

9 And in that regard, I have Ms. Freudenberg.

10 Well, is there anybody in the audience who would like  
11 to speak?

12 First let me ask that, let me invite any members of  
13 the public here.

14 None?

15 All right, Ms. Freudenburg, please.

16 MR. RIVERA: She's no longer in the queue.

17 PRESIDENT FREDERICK SCHENK: Okay, Ms. Cartmill.

18 JANE CARTMILL: My comments regarding horse racing.

19 First, California Horse Racing Board needs to be  
20 consistent.

21 Episode 5, a two-year-old colt who died as a result of  
22 second ever race on July 29<sup>th</sup> of last year at Del Mar  
23 Racing, was listed by CHRB as a racing death days later as



1 of August 5, 2023, after surgery.

2 Yet the Thoroughbred Daily News reports now that CHRB  
3 equine medical director says they are observing the  
4 Board's 72-hour rule regarding the horse euthanized last  
5 Tuesday at a veterinary clinic after becoming sick at the  
6 CHRB regulated San Luis Rey Downs Training Center.

7 According to the report, he said he did not know the  
8 identity of the horse euthanized.

9 "It wasn't a CHRB necropsy because it was after the 72  
10 hours," explained Blair, referencing state law which  
11 dictates that every horse that dies or is euthanized in  
12 California within 72 hours of leaving a facility is under  
13 the jurisdiction of the CHRB.

14 "The horse went to a hospital clinic, that is where it  
15 was put down," he said.

16 San Luis Rey Downs Training Center is owned and  
17 operated by the Stronach Group Horse Racing which also  
18 owns and operates Santa Anita Park where racing restarted  
19 the weekend following the deadly, contagious virus  
20 outbreak at the training center and had its inaugural  
21 California Crown Day on Saturday.

22 Can it be that they didn't want this casting at all,  
23 can it?

1 Transparency indeed.

2 Thank you.

3 PRESIDENT FREDERICK SCHENK: Thank you.

4 Martha Sullivan.

5 MARTHA SULLIVAN: Martha Sullivan from Imperial Beach.

6 And just quickly, I think maybe it's Director Blair  
7 maybe isn't turning his mic on because I'm having a hard  
8 time hearing him.

9 Fox 26 News in Fresno interviewed me about the death  
10 of five-year-old mare 'Cry Me a Runner' after breaking her  
11 ankle racing in the big Fresno Fair races on Sunday and  
12 published this in their news broadcast Monday night.

13 "Martha Sullivan is a member of Kill Racing, Not  
14 Horses."

15 And then they quote me, "We need to stop racing  
16 horses, it's very clear that horse racing risk can take  
17 horses' lives and all it is is for gambling," Sullivan  
18 said.

19 "Sullivan believes repetitive, high-speed exercise  
20 increases the chance of a horse being injured.

21 According to the CHRB, 60 horses have died this year  
22 from racing and training injuries."

23 Again quoting me, "Training deaths are just as

1 significant as the racing deaths because they represent  
2 the high-speed exercise.

3 So it's just a part of the crapshoot so to speak when  
4 a horse's limb is going to break," Sullivan said.

5 Again, from the news report the California horse  
6 racing industry is struggling to survive.

7 In June Golden Gate Field in the Bay Area closed after  
8 83 years.

9 Bay Meadows and Hollywood Park bowed out years before.

10 She says, state lawmakers should realize horse racing  
11 isn't necessary anymore.

12 Again, quoting me, "The casinos on tribal land and the  
13 lottery each bring in three times the wagering the horse  
14 racing in California brings in," Sullivan said.

15 So the news is spreading in California and you are on  
16 the front lines of it.

17 So keep diversifying your revenues and keep planning.

18 MS. O'LEARY: Ms. Sullivan, your time is up.

19 PRESIDENT FREDERICK SCHENK: Thank you for sharing your  
20 perspective [off mic]

21 Our next speaker is [off mic]

22 MS. ROWLAND: Hand raised on the screen.

23 PRESIDENT FREDERICK SCHENK: Ms. Sullivan, thank you

1 for your comments and your quotes.

2 Next speaker is Ms. Carmichael.

3 BREANNA CARMICHAEL: Good morning.

4 On July 15th, the 22<sup>nd</sup> Agricultural District Board of  
5 Directors voted to discontinue talks with the City of Del  
6 Mar about the possibility of putting affordable housing at  
7 the fairgrounds.

8 I read in the U.T. that this decision was the result  
9 of the city's refusal to join the Board in opposing the  
10 alternative that runs a new rail line under the  
11 fairgrounds.

12 Anyway, I was really surprised a couple of weeks ago  
13 to read that your Board was actually or has actually  
14 resumed housing talks with the city even though nothing  
15 has changed that I can tell at least on the city's  
16 opposition to Alternative A.

17 So I just had a couple of questions.

18 Is this accurate?

19 Are you back in housing negotiations with the city?

20 And if so, is this approved by your Board?

21 And if so, when and how?

22 I didn't see anything on any of your recent agendas.

23 And when I read the joint resolution regarding the

1 rail alternatives there was nothing about housing or  
2 resuming housing talks.

3 And then what is the current status of the these  
4 discussions?

5 Are these talks being held in public or behind closed  
6 doors?

7 I've been following this issue really closely.

8 I'm really passionate about the equitable access to  
9 housing and I would hate to see affordable housing in Del  
10 Mar be lost in the shuffle.

11 Thanks for your time.

12 PRESIDENT FREDERICK SCHENK: Ms. Carmichael, thank you  
13 for your comments.

14 This is not a Q and A, so all I will say is thank you  
15 for your comments, we appreciate them.

16 All right, with that, we will now be going into our  
17 executive session.

18 The time is 10:03.

19 MR. RIVERA: We have Martha Sullivan has raised her  
20 hand.

21 PRESIDENT FREDERICK SCHENK: She's already --

22 MR. RIVERA: And we also have an unknown 622 phone  
23 number, if you'd like me to queue them in.

1           PRESIDENT FREDERICK SCHENK: Well, Ms. Sullivan has  
2 already addressed the Board.

3           I don't know if she's used up all her 2 minutes.

4           I'm told she did use up her 2 minutes.

5           And I don't see any others.

6           MR. RIVERA: I have a random phone number that does not  
7 have a name attached.

8           PRESIDENT FREDERICK SCHENK: I see.

9           Okay, very well.

10          Some random number, you are welcome to speak to us.

11          LYNN FREUDENBERG: Hello?

12          Hello?

13          PRESIDENT FREDERICK SCHENK: Yes, we hear you.

14          LYNN FREUDENBERG: Yeah, this is Lynn Freudenberg.

15          I was called earlier.

16          I could hear you guys but I guess my call got dropped,  
17 so I called back.

18          PRESIDENT FREDERICK SCHENK: Welcome back.

19          LYNN FREUDENBERG: Thank you.

20          I appreciate it, thank you so much.

21          Okay, so I am going to read some quotes from the  
22 California Horse Racing Board's September 20<sup>th</sup> meeting that  
23 was published in the Daily Racing Forum.

1            "It seems to me that we're at a stage in California  
2 where all the racing is in danger."

3            This is from California Horse Racing Board Chairman,  
4 Greg Ferraro, said during Thursday's lengthy discussion  
5 further quotes, "We can't attract horses in the south  
6 because purses aren't high enough and we haven't attracted  
7 horses in the north.

8            What concerns me particularly is if we make the effort  
9 to save the north, will we lose the south?

10           Looking at the numbers and the handle levels and all  
11 the parameters, it's pretty scary."

12           He further quotes, "We have to protect the south.

13           The south is the main supplier of racing in  
14 California.

15           If the south goes down then there is no racing in  
16 California."

17           Ferraro's comments were met with vocal opposition by a  
18 group of Northern California racing participant who  
19 attended Thursday's meeting.

20           He says, "You may not like what you are going to  
21 hear," as he tells the audience.

22           Moments later, Ferraro emphasizes the importance of a  
23 successful fall meeting at Pleasanton.

1 He quotes, "Here we are on top of this racing meet  
2 with some serious questions to its viability."

3 He says, "If it's not successful, it will be the end  
4 of Northern California racing."

5 And then he further goes on to say, "The injury rate  
6 at fairs unfortunately, in my opinion, has been too high  
7 this year.

8 A lot of reasons for it, but a 12-year-old horse that  
9 breaks down at Ferndale does not do racing any good, so if  
10 going to go forward as an institution of racing you need  
11 to have this welfare of horses front and center because  
12 it's the continued rate in which you're losing horses is  
13 not acceptable to the sport," Dr. Greg Ferraro, Chair.

14 Also, 'Cry Me a Runner' is the first race horse death  
15 -

16 MS. O'LEARY: Your time is up.

17 PRESIDENT FREDERICK SCHENK: Thank you very much.

18 Thank you for your time and for your comments.

19 Are there any other individuals either in the room or  
20 online who have not yet the Board regarding public comment  
21 on matters not on the agenda who would like to address the  
22 Board?

23 All right, I'm not aware of any and I don't see any



1 indication.

2 There's a Josephine.

3 >> [off mic]

4 PRESIDENT FREDERICK SCHENK: Oh, the - Josephine.

5 Hello, Josephine.

6 All right, so seeing that there are no others or  
7 hearing no other individuals who have not yet spoken who  
8 would wish to.

9 I do want to comment that, and I don't think we  
10 addressed it at the beginning, Dr. Mosier has an excused  
11 absence from the meeting.

12 And I know we spoke that Director Mead was not yet  
13 here but we didn't comment on Director Mosier's absence.

14 So I just wanted to put that into the record, he has  
15 an excused absence.

16 All right, with that we will now go into executive  
17 session.

18 And the time is 10:07.

19 And we will reconvene following our closed session  
20 meeting.

21 MR. BLAIR: Mr. President, with Premier here, would  
22 they like to say a few words before we go into closed  
23 session and they have to wait around?

1           PRESIDENT FREDERICK SCHENK: I will - is there an  
2 agenda item on which you want to speak?

3           >> [off mic]

4           PRESIDENT FREDERICK SCHENK: Okay.

5           Well, thank you for your presence and for the  
6 breakfast.

7           [Closed Executive Session began at 10:07 a.m.]

8           [Adjourned Closed Executive Session at 12:04 p.m.]

9           MR. RIVERA: The room is live and we're ready to go,  
10 everyone.

11          PRESIDENT FREDERICK SCHENK: I want to welcome  
12 everybody back.

13          I want to welcome everybody back into the October 2nd,  
14 2024, Board of Directors meeting for the 22<sup>nd</sup> DAA.

15          The time is approximately 12:04, and we've returned  
16 from our closed executive session.

17          The District Board of Directors considered the advice  
18 of counsel on the items listed in the closed session  
19 portion of the agenda and we have nothing to report out.

20          We're going to continue on with our agenda, moving on  
21 to general business.

22          We're going to start with audit and governance, but  
23 not a report because Director Nejabat had a conflict that

1 he had to leave a short while ago to attend to.

2 But I will turn it over to our CEO to address some  
3 issues and then we will move on to DMTC.

4 We're going to table this until our next board  
5 meeting.

6 >> [off mic]

7 PRESIDENT FREDERICK SCHENK: No, it's not an action  
8 item but it's information.

9 MS. MOORE: So on the agenda it's item 5A, the Audit  
10 and Governance Committee Report, which included a number  
11 of informational items, following a similar process to  
12 what we have for as we're introducing whether it's new  
13 policies or updating them.

14 And in counsel on that we chose to bring any bylaws  
15 amendments forward in this process as well.

16 So what I did want to share with the group is that the  
17 committee did meet, one of the, it was a - had a brief  
18 meeting along with council on these items.

19 And then because one member was not able to attend  
20 that meeting, then there was a follow-up with that  
21 individual.

22 So both of the members have been apprised and have  
23 been a part of this item.

1           And so these are just informational materials for you  
2 to read over, be aware of, and again, we'll have that  
3 discussion next month when the committee members are both  
4 able to be here as well.

5           PRESIDENT FREDERICK SCHENK: All right, but we do have  
6 an opportunity for public comment.

7           And before I go to online, I want to invite anyone  
8 present in our audience to speak on the item number 5A, if  
9 anyone wishes to do so.

10          And seeing no one expressing any such interest, I will  
11 go to Martha Sullivan, who is waiting online to address  
12 the Board.

13          Ms. Sullivan.

14          It's with regard to --

15          MARTHA SULLIVAN: Thank you, this is Martha Sullivan.

16          I don't have anything to offer at this time since the  
17 item has been tabled.

18          But it would sure be nice to get a little bit more  
19 warning than this so we don't waste time reviewing stuff  
20 that isn't going to be discussed.

21          And I'd also just like to vent a bit that we who  
22 public comment are strictly limited to 2 minutes each  
23 agenda item, but the Board just took two hours in closed

1 session when it was estimated an hour.

2 So just keep that in mind when you're, you know,  
3 complaining about public comment taking up your time.

4 Thank you.

5 PRESIDENT FREDERICK SCHENK: All right.

6 We're going to turn it over to item 5B, DMTC Liaison.

7 MR. GELFAND: Just to clarify, on 5A, next month will  
8 it be an action item?

9 PRESIDENT FREDERICK SCHENK: No.

10 MS. MOORE: No, it will be brought back as an  
11 informational item.

12 And in the meantime, if you as board members have any  
13 questions, comments or feedback on the materials provided  
14 you can send those so that we can research and have  
15 answers for you hopefully at next month's meeting if there  
16 is anything.

17 So just send them through, send them to me and then  
18 the committee will continue its work.

19 PRESIDENT FREDERICK SCHENK: Okay.

20 Turning it over to 5B, DMTC Liaison.

21 This is also an informational item, no action.

22 You can see the reference in our board packet at page  
23 124.

1 And I will recognize Committee Chair, Director Arabo.

2 MR. ARABO: Thank you, President Schenk.

3 We, the DMTC Liaison Committee meeting, I believe, met  
4 twice since our last meeting.

5 I think it's important in general for all committee  
6 meetings to have both people present even if it's  
7 informational.

8 I'm very proud of our committee for having that, and  
9 all of our informational and ideas of how to benefit the  
10 22<sup>nd</sup> DAA.

11 Today, I'm very happy to have Josh Rubinstein from  
12 DMTC present.

13 We're very thankful and grateful for the great work  
14 DMTC does, and really their commitment to the safety of  
15 the animals which is first and foremost of importance to  
16 me personally, I know for all of us.

17 And for taking care of the employees and backstretch  
18 workers with those meals.

19 But great success on the summer meet.

20 And I know the Breeders' Cup is coming up.

21 Everyone is extremely excited but without further ado,  
22 I would like to introduce Josh Rubinstein from DMTC.

23 Thank you.

1 JOSH RUBINSTEIN: [off mic]

2 MR. RIVERA: Red button on the microphone please, at  
3 the very end.

4 There you go.

5 JOSH RUBINSTEIN: All right.

6 Thank you, Director Arabo.

7 And good afternoon, directors and staff of the  
8 district.

9 And thank you for accommodating me early in the  
10 agenda.

11 I have a root canal scheduled this afternoon so this  
12 is going to be the highlight of my day.

13 So thank you, guys.

14 PRESIDENT FREDERICK SCHENK: You want to stretch this  
15 out as long as you want.

16 JOSH RUBINSTEIN: I would love to miss it.

17 Our recently concluded summer meet had strong overall  
18 results.

19 And as Director Arabo mentioned, very safe and high-  
20 quality racing.

21 Once again, our field size was among the best in the  
22 country at 8.6 runners per race.

23 And on track revenues, that's ticketing, food and

1 beverage and parking were all up versus 2023, and wagering  
2 levels were on projection.

3 As we're tabulating expenses for the summer meet we  
4 don't have final results.

5 The final results for the summer meet will be  
6 available at the end of the month.

7 The five-week fall season begins on October 31<sup>st</sup> and  
8 runs through December 1<sup>st</sup>, and of course the highlight is  
9 the Breeders' Cup World Championships on November 1st and  
10 2nd.

11 And there really is a terrific buzz domestically and  
12 internationally on the Breeders' Cup returning to Del Mar,  
13 especially the international contingence loved the event  
14 here in 2017 and 2021.

15 And we're seeing that there will likely be 50  
16 participants from overseas, that's Europe, Middle East and  
17 Japan in the upcoming Breeders' Cup on November 1st and  
18 2nd.

19 That would be a record for the event, so it really, it  
20 just reflects so positively on the facility that we have  
21 here and the support that San Diego has for horse racing.

22 The Breeders' Cup is extremely important, not just for  
23 DMTC but for the district.



1           And the district receives significant financial gain,  
2     the first is a facility rental fee of \$600,000, and that's  
3     a \$500,000, or excuse me, a 50% increase going from  
4     400,000 to 600,000, from the last time the Breeders' Cup  
5     was held here in 2021.

6           The district also receives a \$200,000 buyout for walk-  
7     up concessions and estimated \$1.1 million from food and  
8     beverage revenue.

9           So all in total for the two-day event, the district is  
10    projected to receive \$1.9 million.

11          And the local community also benefits substantially  
12    from horse racing and the Breeders' Cup.

13          So in years where Del Mar hosted the Breeders' Cup  
14    such as 2024, the positive financial impact for local  
15    communities over \$300 million, so we're very proud of  
16    that.

17          We're very proud of the jobs that racing is  
18    responsible for, not just here at the facility but across  
19    the county.

20          So with that, I am happy to answer any questions that  
21    you may have on the summer meet or the upcoming fall meet  
22    or Breeders' Cup.

23          PRESIDENT FREDERICK SCHENK: We're going to start from

1 this side and go around the horseshoe.

2 Various board directors are not here, so Director  
3 Rowland.

4 Okay.

5 We'll go to director --

6 MR. GELFAND: I wanted to clarify, you said there were  
7 going to be 50, is it horses coming from internationally?

8 JOSH RUBINSTEIN: Internationally, yeah.

9 And that would be a record for the Breeders' Cup.

10 You know, it's quite a travel, obviously, to come here  
11 from overseas.

12 But I got an email yesterday that there are 19 horses  
13 coming over from Japan.

14 When the Breeders' Cup was held here in '21, we had  
15 two Japanese runners win Breeders' Cup races, so they're  
16 very enthusiastic.

17 And we also expect, you know, based on ticket sales  
18 quite a few attendees from Japan as well.

19 PRESIDENT FREDERICK SCHENK: Any other questions?

20 MS. BARKETT: Out of curiosity, Josh, the Japanese ones  
21 and the Saudis, how are the horses trained on, on what  
22 type of surface normally?

23 JOSH RUBINSTEIN: So that's a great question.

1           It varies from region to region.

2           You know, turf is the main surface overseas but they  
3           tend to train on synthetic tracks.

4           However, Japan is a little different.

5           Japan races on dirt and trains on dirt and they also  
6           have turf racing.

7           PRESIDENT FREDERICK SCHENK: And Director Arabo.

8           MR. ARABO: Yes, I have a question.

9           I believe in opening day this year was on a Saturday.  
10          Traditionally, it was on a Friday; is that correct?

11          JOSH RUBINSTEIN: Correct.

12          MR. ARABO: So any difference in general economic wise  
13          if we were to open up on Fridays as opposed to Saturday?

14          Is there a greater gain to the district, to the DMTC  
15          financially to open on a Friday as opposed to a Saturday?

16          JOSH RUBINSTEIN: Yeah, that's a really interesting  
17          point.

18          As you said, traditionally we open on a Friday so we  
19          get a three-day weekend to start, which is very strong.

20          So we'll have the opening Friday and then Saturday and  
21          Sunday.

22          With the way the calendar fell this year, the 4<sup>th</sup> of  
23          July was on a Thursday, so the fair ended on July 7th.

1           And the transition time from the fair to the races we  
2 felt we needed that extra time, hence the Saturday  
3 opening.

4           But in reviewing the transition internally, and we  
5 plan to have these conversations with district staff, our  
6 hope in '25 is that we can go back to opening on a Friday.

7           And we are a very open to committing additional staff  
8 to help in that transition because the financial impact is  
9 significant.

10          Because essentially, we're trading this year by having  
11 opening on a Saturday and having just a two-day opening  
12 week, we're trading a week day for later on in the season.

13          And the delta between opening on a Friday and that  
14 Thursday, which we added this year is about \$2.2 million  
15 in gross horse racing revenues and on top of that, another  
16 \$1 million of food and beverage net revenue.

17          So it really is in all of our best interest to be able  
18 to open on a Friday and have a three-day opening weekend.

19          So we will definitely engage district staff on that  
20 transition plan and hopefully allowing us to do that.

21          MR. ARABO: Yeah, please do so.

22          Just so I understand right, this past year since we  
23 open on a Saturday instead of a Friday, we missed

1 potentially \$3.2 million in revenue?

2 JOSH RUBINSTEIN: So a million dollars in FME net  
3 revenues which falls directly to the district and then the  
4 difference between adding a weekday and being able to open  
5 on a Friday a \$2.2 million of gross horse racing revenue,  
6 so that's not net but it's a significant amount of money.

7 MR. ARABO: Okay.

8 Yeah, I encourage you as much as you can.

9 We got to make sure that DMTC is successful, the  
10 district is successful.

11 You know, the more better, stronger DMTC does, the  
12 better the district does.

13 And safety, can't stress it enough.

14 I don't know if there's looking forward if changing to  
15 synthetic or sand but I think it's something worth looking  
16 at.

17 I think whatever is safer for the animals and better  
18 in general.

19 And can't thank you enough for all the great work.

20 Reminder of last year how much the payment was from  
21 the DMTC to the district.

22 JOSH RUBINSTEIN: So horse racing net revenues to the  
23 district and the RTA, \$9.3 million.

1           We are projecting an increase this year with the  
2 Breeders' Cup.

3           MR. ARABO: Great.

4           Director Barkett.

5           MS. BARKETT: Oh, I was just going to say we have had  
6 polytrack in the past.

7           JOSH RUBINSTEIN: We have.

8           MR. ARABO: Oh, we have?

9           JOSH RUBINSTEIN: Yes.

10          MS. BARKETT: And we paid for it, the district paid for  
11 it.

12          PRESIDENT FREDERICK SCHENK: In many ways.

13          JOSH RUBINSTEIN: Yeah, significant amount of money.

14          One of the things.

15          MR. ARABO: We took it out?

16          Was it less safe?

17          What's the safest?

18          I mean, not for today's meeting but the idea of how  
19 can we make it safer and safer for the animals.

20          JOSH RUBINSTEIN: So we're really proud of our safety  
21 results.

22          And we've shown at DMTC that traditional dirt can be  
23 the safest surface in racing based on our record.

1           What you really need is consistency.

2           And if every track across the country went to a  
3 specific synthetic that is possibly the way to go.

4           Synthetic tracks tend to do well in inclement weather,  
5 when you get a lot of cold, a lot of rain, snow.

6           Of course, we don't have that here, so we brought in a  
7 new director of track surfaces in 2017.

8           And, you know, our protocols have been followed by,  
9 you know, race tracks throughout the country.

10          And we continue to be among the safest tracks in the  
11 nation.

12          MR. ARABO: Excellent.

13          That's the main thing, the safety.

14          PRESIDENT FREDERICK SCHENK: All right, and Director  
15 Gelfand is next.

16          MR. GELFAND: Yeah, I just wondered if you could  
17 comment on the health of the industry generally and  
18 specifically the critical mass of tracks in California.

19          JOSH RUBINSTEIN: So Golden Gate Fields as we have  
20 discussed at previous meetings, that's in Northern  
21 California, they recently closed.

22          And California was or is the last state that operates  
23 two, year-around full-time circuits north and south.

1           And we simply in other states have found out, just  
2           don't have the horse population to have two, full-time  
3           circuits, so we're advocating for one, full-time circuit  
4           that focuses on the south tracks.

5           And we believe that will be a benefit to Del Mar once  
6           that comes into place.

7           There will be an increase in horse population to come  
8           to Del Mar and the south, southern tracks.

9           PRESIDENT FREDERICK SCHENK: All right, well I'll be  
10          last.

11          And I certainly don't want to stand between you and  
12          your endodontist.

13          JOSH RUBINSTEIN: Okay.

14          PRESIDENT FREDERICK SCHENK: So you mentioned a couple  
15          things.

16          One is that you're anti - or it's anticipated that  
17          there may be about \$300 million in revenue generated.

18          I just want to be clear, that's not generated to the  
19          horse racing industry, that's to the general county of San  
20          Diego?

21          JOSH RUBINSTEIN: Yeah.

22          They can [multiple speakers]

23          JOSH RUBINSTEIN: That's positive economic impact to



1 the local community from horse racing at the fairgrounds.

2 PRESIDENT FREDERICK SCHENK: All right.

3 And that goes to local businesses, service industries,  
4 people working throughout San Diego County, and hotel,  
5 hospitality, restaurants and other businesses that I can't  
6 probably even imagine but maybe you can.

7 JOSH RUBINSTEIN: Exactly.

8 Hotels, restaurants, transportation, and all of that.

9 And the fall meet in particular is extremely  
10 beneficial for the local community because that tends to  
11 be, it's the slow season, right, it's before the holidays,  
12 of course, it's after the summer.

13 And then when you add the Breeders' Cup on top of  
14 that, you know, all Breeders' Cup week, hotels are full,  
15 restaurants are full, so it really is a boon for the local  
16 economy.

17 PRESIDENT FREDERICK SCHENK: All right.

18 And then the last question, because I don't know the  
19 answer to this and maybe there is no relationship.

20 But is there any philanthropy that's associated with  
21 Breeders' Cup?

22 JOSH RUBINSTEIN: Yeah, so the Breeders' Cup is,  
23 they're actually a not-for-profit.

1           And the money that they generate goes back into the  
2 industry, and that include equine aftercare, research.

3           So there is a very significant charitable component  
4 for the Breeders' Cup.

5           And I'm happy to provide further details to the Board.

6           PRESIDENT FREDERICK SCHENK: Yeah, I would appreciate  
7 that, I'm sure we all would.

8           JOSH RUBINSTEIN: Great, of course.

9           PRESIDENT FREDERICK SCHENK: Thank you so very much.

10          Any other questions from the Board members?

11          All right.

12          JOSH RUBINSTEIN: Thank you.

13          PRESIDENT FREDERICK SCHENK: Josh, all the best wishes  
14 to you, okay.

15          JOSH RUBINSTEIN: Thank you.

16          PRESIDENT FREDERICK SCHENK: All right.

17          We're going to move on -- oh, public comment.

18          We're going to move onto public comment.

19          And we're going to start with Ms. Freudenberg.

20          LYNN FREUDENBERG: Hi, there, this is Lynn Freudenberg,  
21 can you hear me?

22          PRESIDENT FREDERICK SCHENK: Yes, thank you.

23          LYNN FREUDENBERG: Hello?

1           PRESIDENT FREDERICK SCHENK: I hear you.

2           LYNN FREUDENBERG: Okay.

3           I appreciate it.

4           Thank you.

5           I have an article I'm going to be reading from, it's  
6 from the L.A. Times and it was published, written on  
7 September 27th, 2024.

8           It's entitled, 'California Crown is making its debut  
9 at Santa Anita with a \$3.1 million in purse money  
10 available but live musical guests including Shaboozey  
11 might be the big draw Saturday.'

12          It quotes to saying, "California racing has been in  
13 decline for several years, the state has some of the  
14 lowest purses compared with the racing circuits in  
15 Kentucky and New York.

16          The difference is their states get supplemental income  
17 from casino gambling, something California does not.

18          Kentucky purses have reached ridiculously high levels  
19 since the introduction of historical horse racing,  
20 marketed as a game of skill using old horse races as  
21 content but is really nothing more than a slot machine.

22          Purses are paid through a percentage of money bet on  
23 the races and managed by the thoroughbred owners of

1 California.

2 If there is not enough revenue by virtue of reduced  
3 mutual handle, the TOC enters what's counterintuitively  
4 known as over payment.

5 The short fall is paid by the track with a fantastical  
6 notion that it will one day be paid back.

7 During the six-month winter/spring meeting in Santa  
8 Anita there was a shortfall of \$5 million, which Santa  
9 Anita is carrying.

10 At Del Mar, the track picked up \$1 million in purses.

11 The signage group is picking up the tab for Saturday's  
12 racing, which demonstrates \$3.1 million.

13 Some ask why don't they just take that money and put  
14 it into overnight daily purses or to pay down the  
15 overpayment, but again, it's their money, their track, and  
16 if they go like they go for the big bang marketing  
17 efforts, then who are we to reject," Bill Neighbor said.

18 Supposedly a \$3 million purse overpayment is a big  
19 reason why the signage group closed Golden Gate Field in  
20 the past June.

21 Thank you so much.

22 MS. O'LEARY: Your time is up.

23 PRESIDENT FREDERICK SCHENK: Thank you very much.

1 I'm going to invite Ms. Cartmill to speak next.

2 But I would encourage as I have often in the past for  
3 our speakers to be mindful.

4 We track the 2 minutes, we would certainly appreciate  
5 if each of you would do the same for yourselves.

6 I really don't like to cut someone off mid-sentence.

7 It's not, regardless of topic or what position you  
8 take, I would ask that each of you try to time your  
9 comments so that you are comfortably able to conclude your  
10 thoughts.

11 We do want to hear them but it would be better if you  
12 are able to complete your comments within the 2 minutes  
13 rather than having us cut you off mid-sentence.

14 It's not my preference to do that.

15 With that in mind, Ms. Cartmill.

16 JANE CARTMILL: Adjusted for inflation.

17 Wagering on the Breeders' Cup World Championships is  
18 down 30% from 2014 to 2023.

19 From commentary posted on "X," formerly known as  
20 Twitter by Tinky, the "X" handle of Tony Kovitz live stock  
21 advisor and longtime horse racing industry fixture.

22 "It is not accurate to compare dollars from [off mic]  
23 by a considerable margin.

1 Here are the inflation adjusted numbers.

2 Kentucky Derby, up 38%.

3 Kentucky Oaks, up 41%.

4 Preakness, down 14%.

5 Belmont, up 8%.

6 Breeders' Cup Friday, down 2%.

7 Breeders' Cup Saturday, down 30%.

8 Traverse, up 28%.

9 Pegasus, down 15%.

10 So while the handle on the derby Oaks, Belmont and  
11 Traverse have all increased, the numbers are significantly  
12 lower and less flattering than the non-inflation adjusted  
13 numbers used by Ray Pollack.

14 The Preakness Breeders' Cup both Friday and Saturday  
15 and Pegasus have all decreased in real inflation adjusted  
16 dollar terms.

17 Ray Pollock ends his August 26<sup>th</sup> piece by saying, "It's  
18 big days that are going to keep the sport in the public  
19 spotlight and generate the most business."

20 And while the first point may be true, accurate  
21 wagering numbers relating to those big days and especially  
22 the Breeders' Cup World Championships don't paint a  
23 particularly encouraging picture.

1           PRESIDENT FREDERICK SCHENK: Have you completed your  
2 comments?

3           JANE CARTMILL: Yes, thank you.

4           PRESIDENT FREDERICK SCHENK: All right.

5           Thank you very much.

6           Next is Martha Sullivan.

7           Welcome.

8           MARTHA SULLIVAN: This is Martha Sullivan again, from  
9 Imperial Beach.

10          I want to remind this board about who primarily  
11 benefits from the lodging and other off-track spending by  
12 the attendees of the Breeders' Cup at the Del Mar  
13 Fairgrounds, a state owned and operated facility located  
14 in the City of Del Mar.

15          With just under 4000 residents in the 2020 census the  
16 City of Del Mar had a median income of \$185,000 in the  
17 2022 census community survey.

18          Contrasted with 104,000 in San Diego County with 3.3  
19 million residents, 44% less than Del Mar.

20          85% of Del Mar residents are white, 49.5% of San Diego  
21 County residents are.

22          7% of Del Mar residents are Hispanic or Latino, 34% of  
23 San Diego County residents are.

1           4% of Del Mar residents are Asian, 12.4% of San Diego  
2 County residents are.

3           Two-tenths of 1% of Del Mar residents are American  
4 Indian or Alaskan natives, 12.4% of San Diego County  
5 residents are.

6           One-half of 1% of Del Mar residents are black of  
7 African American, 4.7% of San Diego County residents are.

8           The Breeders' Cup is not an equitable use of the state  
9 owned and operated asset.

10          It does not benefit the county as a whole.

11          It benefits really, it's a 1% event for the 1% and it  
12 benefits the 1%.

13          I want this Board to bear this in mind.

14          Thank you.

15          PRESIDENT FREDERICK SCHENK: Next speaker is Oscar de  
16 la Torre.

17          OSCAR DE LA TORRE: Yes, good afternoon, members of  
18 the 22nd DAA and staff.

19          Thank you very much for your service.

20          It's real important, you know, to support, to  
21 celebrate the fact that DMTC has been a responsible  
22 operator.

23          You know, we hear the safety record, we're proud of



1 that.

2 We know that there is 800 backstretch workers that  
3 depend on the jobs that horse racing provides them.

4 And more than about 3500 workers in total at Del Mar  
5 that benefit from the jobs that are provided through horse  
6 racing.

7 Those are the jobs in the field at the track but then  
8 outside you know, hotel workers, restaurant workers, which  
9 by and far, we're talking about statistics are mostly  
10 workers of color that benefit from the positive economic  
11 impact of the jobs that are created outside of the race  
12 track because of horse racing.

13 We have seen that Del Mar has been proven to be a  
14 responsible operator, the safety record shows that.

15 Now with the Breeders' Cup coming to Del Mar there  
16 will be international attention to our record, not just at  
17 Del Mar but also throughout the State of California, where  
18 since 2019 accidental horse racing fatalities have dropped  
19 55%.

20 That's something we should all be proud of, something  
21 we should celebrate.

22 And Del Mar is the leader of that record.

23 We are an example to the nation and also I think now

1 with the Breeders' Cup we'll be an example to the  
2 international horse racing community showing that safer  
3 horse racing is possible.

4 Are we perfect, no, but we are safer and we should be  
5 proud of that record.

6 So thank you all very much for your commitment to  
7 prioritizing the safety of horses and also the well-being  
8 of the workers at Del Mar.

9 Thank you very much.

10 MR. RIVERA: Microphone please.

11 PRESIDENT FREDERICK SCHENK: Thank you.

12 The last speaker that I show on my screen is Maria  
13 Luisa.

14 I apologize if I mispronounced your last name.

15 MARIA LUISA: Thank you.

16 Good afternoon, board members and the staff of the  
17 22nd DAA.

18 My name is Maria Luisa and I'm calling to support the  
19 DMTC.

20 Many of my family members have worked and continue to  
21 work in the horse racing industry.

22 Horse racing at the fairgrounds provides more than 800  
23 backstretch workers decent wages, medical benefits, and

1 housing at Del Mar.

2 The DMTC launched a free meal program to support  
3 workers.

4 This might seem as a small benefit but in the time of  
5 hyperinflation, meals provided at no cost to workers is  
6 greatly appreciated.

7 My family members who work at Del Mar love their jobs  
8 taking care of horses.

9 They take pride in Del Mar being recognized as the  
10 safest race track in the country for many years in a row.

11 They work daily to prioritize the safety of horses  
12 under their care and the safety record of Del Mar is  
13 evidence of their collective success.

14 Everyone in the stables are excited that the Del Mar  
15 will be hosting the Breeders' Cup.

16 The Breeders' Cup provides an opportunity for Del Mar  
17 to showcase California's successful horse racing reform  
18 effort.

19 By Del Mar hosting the international event, it  
20 strengthens the safer horse racing in general and supports  
21 many of the workers who depend on horse racing for their  
22 job.

23 The DMTC continues to show that safer horse racing is

1 possible and by doing so provides hundreds of working  
2 families on and off the race track an opportunity to work  
3 and earn a living.

4 Thank you very much.

5 PRESIDENT FREDERICK SCHENK: Thank you so much.

6 I appreciate your input.

7 If there are any other members of the public who would  
8 like to address the Board on DMTC Liaison Committee,  
9 please indicate your interest and I'll make sure that you  
10 are allocated time.

11 All right, seeing no other indication of interest, we  
12 will move on to our finance committee report.

13 You'll find the report beginning on page 125 of the  
14 packet.

15 And I'll recognize our Committee Chair, Vice President  
16 Director Gelfand to discuss the report and introduce the  
17 action item.

18 MR. GELFAND: Yes, the committee met this month and  
19 I'll turn it over to CEO, Carlene Moore, to explain the  
20 action item.

21 MS. MOORE: So in your packet are the financials  
22 through August, if I recall.

23 Sorry, I wasn't turned to that page.

1           But what you have before you in terms of an action  
2 item is a consideration and vote to approve out-of-state  
3 travel.

4           So if you recall, we typically bring forward the out-  
5 of-state request when we're doing the budget so that the  
6 Board can approve that all at once.

7           We did not know at the time when the budget was  
8 approved much earlier this year where the Adobe Summit  
9 Conference was taking place, and now that we do, we would  
10 need approval for staff to travel to that.

11           This is an incredible learning opportunity for our  
12 staff.

13           In addition to that, we have been invited to  
14 participate in the, I've got the name right here, sorry,  
15 the Prepare to Respond Summit through the International  
16 Association of Fairs and Expositions.

17           This is taking place in Washington, and so therefore,  
18 is out of state travel.

19           It is funded through the grant program, so we'll be  
20 reimbursed for any expenses related to that.

21           PRESIDENT FREDERICK SCHENK: All right.

22           Well, at this point I'm going to invite any questions  
23 from the Board, and then we'll go to public comment.

1 Any -

2 MR. GELFAND: I was going to say maybe you can clarify  
3 which members of staff are planning on going to the  
4 conference.

5 Good point.

6 MS. MOORE: We don't typically, just in terms of that,  
7 but it would be our graphic designer attending, one of our  
8 graphic designers attending the Adobe Summit and it will  
9 be our agricultural program supervisor attending the  
10 Prepare to Respond.

11 PRESIDENT FREDERICK SCHENK: Very good.

12 With that, I'll entertain public comment.

13 If there's any members of the public here who would  
14 like to speak, this would be a good opportunity under the  
15 finance committee reporting.

16 If not, I'll invite any members of the public joining  
17 us remotely.

18 I do not see any names or phone numbers.

19 But if there is anyone who wishes to address the Board  
20 on this particular subject, please let us know.

21 All right, seeing none, and hearing none, I'll  
22 entertain a motion.

23 Director Rowland made the motion and Director Gelfand

1 is seconding.

2 Okay.

3 Any further discussion?

4 MR. ARABO: I just have a point of clarification.

5 So it's out-of-state travel, Adobe conference in  
6 Miami.

7 And then the staff goes that are picked, and then the  
8 amount gets reimbursed by the grant?

9 Is it a zero sum for the district or just more  
10 approving out of state travel?

11 MS. MOORE: Yeah, so the Board approves out-of-state  
12 travel.

13 There are two conferences, so a little bit of  
14 confusion on that.

15 The conference in Florida, the Adobe Max, that is a  
16 conference that was in our budget.

17 And no, there would not be reimbursement on that, that  
18 would be an expense.

19 Prepare to Respond is a grant opportunity that we were  
20 presented with an invitation for our staff to attend and  
21 that will be reimbursed.

22 MR. ARABO: Got it.

23 So one reimbursed, one not.

1           And do we know that other amount just in general  
2 travel expense?

3           This is just a general, right?

4           MS. MOORE: I don't have that information in front of  
5 me, I'm sorry.

6           MR. ARABO: That's my only question.

7           PRESIDENT FREDERICK SCHENK: All right.

8           With that in mind, do you want to restate the motion  
9 so that it's clear.

10          MR. GELFAND: The maker of the motion has to do that.

11          PRESIDENT FREDERICK SCHENK: Unless you want to defer.

12          MS. ROWLAND: So the motion is just to approve the out-  
13 of-state travel discussed in the reports on page 133 and  
14 134.

15          PRESIDENT FREDERICK SCHENK: Okay.

16          MR. GELFAND: Just in the way of a comment.

17          As it relates to the Adobe of part it, this is really  
18 a crucial time in history, in the history of humankind  
19 because of artificial intelligence.

20          And I think it's really important that we get ahead of  
21 the curve.

22          The potential in the use of not just Adobe but any  
23 kind of graphics-oriented software and utilizing



1 artificial intelligence is really, really important and I  
2 think it's great that we have staff potentially going  
3 there.

4 PRESIDENT FREDERICK SCHENK: Thank you for that, it's  
5 well said.

6 All right, Donna, will please take the roll, or vote.

7 MS. O'LEARY: President Schenk.

8 PRESIDENT FREDERICK SCHENK: Aye.

9 MS. O'LEARY: Vice President Gelfand.

10 MR. GELFAND: Aye.

11 MS. O'LEARY: Vice President Rowland.

12 MS. ROWLAND: Aye.

13 MS. O'LEARY: Director Arabo.

14 MR. ARABO: Aye.

15 MS. O'LEARY: Director Barkett.

16 MS. BARKETT: Aye.

17 PRESIDENT FREDERICK SCHENK: The motion carries.

18 And just to be - for the record, we do have a quorum  
19 so the motion carries and it's been approved.

20 We'll move on to Community and Government Relations  
21 Committee, this is also informational.

22 It's item 5D.

23 The reporting is beginning on page 135.

1           Again, Director Gelfand.

2           MR. GELFAND: Yeah, the committee met this month.

3           It was interesting meeting with the local communities  
4 surrounding us and elected official staff and Carlene can  
5 give you the details.

6           MS. MOORE: So if you recall last month we, there's  
7 been a restructuring of our board committees, especially  
8 with this, you know, big strategic initiative before us of  
9 the Master Site Plan.

10          And through that restructuring, the Community and  
11 Government Relations Committee as it as previously  
12 operated, that now sunsets, there is more robust outreach  
13 underway with elected officials' staff throughout the  
14 region.

15          And so it really just transitions some of that into  
16 some different roles.

17          In addition to that, the city managers of Del Mar and  
18 Solana Beach and myself have pledged to be meeting on a  
19 monthly basis, so we keep communications and operational  
20 concerns and discussions at staff level to be able to  
21 address.

22          You know, so that's kind of - so going forward, you  
23 will no longer have a report from Community and Government

1 Relations Committee as it has now officially sunset.

2 PRESIDENT FREDERICK SCHENK: All right.

3 Any questions from the Board?

4 Hearing none, I'll invite any members of the public to  
5 address us on community and government relations  
6 reporting, either those in the room or anyone remotely  
7 joining us.

8 If there is anybody who would like to speak to that  
9 topic, please let me know.

10 Okay.

11 Seeing none, we will move onto the executive report.

12 MS. MOORE: All right, thank you.

13 So the executive report can be found in your packet  
14 beginning on page 137.

15 What's in here is just to so to start with on the  
16 conference of policies development and review, just as  
17 reminder of the policy work that has been done and we also  
18 have a number of draft policies that are in the works some  
19 of which are in today's board packet in terms of updates  
20 to them.

21 But also just wanted the Board to be aware that there  
22 is other working being done on policies with various  
23 committees including, for example, financial stewardship,

1 reserve funds, things like that, with the Finance  
2 Committee or as we discussed last month, through the  
3 People and Culture Committee where we will be working on  
4 some CEO-related policies and things.

5 So that work just is continuing.

6 In terms of operational announcements, the 2023 audit  
7 engagement is underway.

8 So we should have that audit done, completed and  
9 presenting that at next month's board meeting.

10 And then I also wanted to update you on the SANDAG  
11 values analysis study that is underway.

12 So if you recall, I had shared with you before that  
13 SANDAG, and this is in response to the LOSSAN Rail  
14 Realignment Project, the Notice of Preparation that was  
15 issued, they received over 1,500 public comments on that.

16 But a process that they've started, and especially  
17 with the new executive director or new CEO having joined  
18 just a couple of days before that NOP meeting is this  
19 value analysis study.

20 And stakeholders from Carlsbad, Del Mar, and in  
21 essence the north county, Oceanside, Carlsbad, Encinitas,  
22 Solana Beach, Del Mar, the 22nd DAA, Caltrans, North  
23 County Transit District and I think the Metropolitan

1 Transit System have all been invited to participate in  
2 this.

3 And the goal of it really is to find consensus with  
4 the stakeholders around a range of alternatives.

5 And that can, may wind up including improvements  
6 either some of those existing alternatives that were  
7 proposed and are under consideration or identifying new  
8 alternatives.

9 One of those first steps that has been underway is for  
10 the stakeholders really to be working together to  
11 determine what are the goals and objectives of the rail  
12 realignment project.

13 And we're a couple of weeks into this process right  
14 now and SANDAG's technical teams or technical folks from  
15 the respective entities along with SANDAG and their  
16 technical team have been evaluating sort of what all the  
17 possibilities could be, what the potential impacts might  
18 be, what other considerations to be a part of that  
19 analysis.

20 And they expect that study to be completed by the end  
21 of this year, and that's when it will be shared with the  
22 public.

23 Overall in terms of some of the public comments, there

1 is no particular order to this but some of what's been  
2 received is that there is general support for relocation  
3 of the rail off of the bluffs.

4 I think we can all understand the why.

5 There is also general opposition to alternatives that  
6 impact the community.

7 Of course a lot of the same concerns we had as well  
8 noise, vibration, traffic, during construction once it's  
9 constructed and so forth.

10 Cost benefit analysis and socioeconomic analysis as  
11 well of proposed alignments and so there is just a range  
12 of comments and things, all of that will culminate in this  
13 report.

14 And, again, that will be made public and we anticipate  
15 at the end of the year.

16 And then in terms of the rest of, so some of you might  
17 have seen, so moving on to construction projects and  
18 facilities updates.

19 We have some asphalt paving work that is underway.

20 That was some of the noise just moments ago, so that's  
21 underway and we are continuing that.

22 And then, there is just some industry news and updates  
23 in your packet.

1 I also wanted to just share with you that the  
2 Department of Food and Agriculture is planning to bring  
3 back their collaborative exchanges.

4 This was a really great program that they had pretty  
5 much on a monthly basis in 2023, kind of got away from it  
6 in 2024.

7 They have announced plans to pick that up starting  
8 later this year.

9 And then also in my role on the California Fairs  
10 Alliance Board, and specifically the committee that I  
11 serve on for legislative advocacy, we recently met to set  
12 our legislative priorities as an industry for this next  
13 two-year cycle and we'll be introducing those to the  
14 California Fairs Alliance Board at our annual conference  
15 next month.

16 And with that, I also just wanted to say that if as  
17 board members as you are reviewing your packets and things  
18 prior to the meeting, if you have questions or there are  
19 things for more - that you would like to see more  
20 information on, if you could please, and if there is time  
21 to let me know ahead of time.

22 I would love for staff to be able to come into the  
23 meeting better prepared to answer those questions versus

1 having a delay to, you know, potentially the following  
2 month.

3 And, with that, that concludes my report.

4 PRESIDENT FREDERICK SCHENK: Very good.

5 So I will invite questions from the Board at this  
6 time.

7 MS. BARKETT: Just to segue on that, and I think I  
8 brought it up in committee.

9 But the earlier we can get information, too, the  
10 better.

11 I mean, to us.

12 That's from your side of things, if that makes sense.

13 Because you know, even yesterday I know it came in at  
14 3:00 p.m. but my day was already behind schedule.

15 It was, so I briefly looked it over which I don't like  
16 coming to a meeting unprepared.

17 So the sooner we can get information, too, the better.

18 And I know that I -- I know you're swamped.

19 But I know I've had requests for information.

20 It does take, you know, longer than anticipated.

21 So my advice to fellow board members is that we should  
22 put it in at least a week, you know, to two weeks in  
23 advance because it does take time.



1           And hopefully that might be alleviated with another  
2 position for you or something.

3           But that's my only, you know, statement in regards.

4           Thank you.

5           MR. ARABO: I had a question for, there was a comment  
6 earlier in public comment about talks resuming with Del  
7 Mar even though they haven't.

8           I know we voted on saying no to housing, pausing it  
9 until the City of Del Mar is in alignment with us about  
10 the alignment so to speak.

11          [multiple speakers]

12          MS. MOORE: And I apologize.

13          I should have addressed that in this report.

14          If you recall at our meeting just last month, where we  
15 signed a joint resolution along with the City of Del Mar  
16 and the City of Solana Beach, in that, and [coughing] as  
17 well as there was also a letter from Mayor Druker from the  
18 City of Del Mar, where he was pointing out, it's not that  
19 the City of Del Mar has, they have not taken an opposition  
20 to "A," they have taken an opposition to all three, to  
21 alternatives "A," "B," and "C."

22          And based on the discussion that we had, we felt that  
23 that is in alignment, we're most concerned about "A"

1 because of the impacts to us.

2 But understanding their position overall, they are not  
3 endorsing at this time any one of those projects.

4 MR. ARABO: So they are in opposition of the  
5 [indiscernible] --

6 MS. MOORE: Correct.

7 MR. ARABO: Got it.

8 PRESIDENT FREDERICK SCHENK: I appreciate it.

9 I was going to ask you if you wanted to speak to that.

10 Any other questions or comments?

11 All right, I'll open it up to public comment.

12 If anybody in our audience here would like to speak.

13 Seeing none, I do see Ms. Sullivan is interested in  
14 addressing the Board on the executive report.

15 So Ms. Sullivan, it is your turn.

16 MARTHA SULLIVAN: This is Martha Sullivan again from  
17 Imperial Beach.

18 And I know we're at the end of the meeting and this is  
19 going to be somewhat repetitive.

20 But as somebody with a hearing loss, I really need to  
21 emphasis that everyone in that meeting to please, please,  
22 please use your microphone.

23 One of the directors was speaking in the last segment,

1 had a very hard time hearing him.

2 So that's not necessarily on topic but I wanted to  
3 take this opportunity to share that.

4 And other than that, again, I want to point out that  
5 keeping us waiting for two hours and then lecturing us  
6 about going over a few seconds in our two-minute comment  
7 is peak foolishness.

8 Thank you.

9 PRESIDENT FREDERICK SCHENK: All right.

10 Are there any others who would like to address the  
11 Board on public comment?

12 MS. MOORE: Well not public comment, if I could go back  
13 to the executive report.

14 I would probably be remiss if, especially since they  
15 have sat through the meeting of at least just introducing  
16 some folks from the Premier and, I guess, Legends team as  
17 well.

18 And that is we're joined by Jorge who is the general  
19 manager.

20 And Denise who is - I always get your title wrong,  
21 Denise, I'm sorry.

22 Assistant general manager, yes.

23 Thank you.

1           As well as Mike Carson.

2           I don't know if anyone of you wanted to come up and  
3 address the Board at all or if you've just enjoyed your  
4 time with us here this morning.

5           But thank you.

6           PRESIDENT FREDERICK SCHENK: We appreciate your hosting  
7 breakfast.

8           Thanks.

9           And we appreciate you sitting through our required  
10 closed session meeting that we are obligated to complete.

11          And thank you for your patience in sitting here  
12 waiting for us to complete that in-person, doing nothing  
13 else but sitting outside.

14          So we're grateful to you for doing that.

15          Thank you.

16          One last question to our CEO, it was a statement made  
17 earlier by a public comment.

18          I want to make sure the record is clear in terms of  
19 the ownership of the fairground's property.

20          It was suggested that we are owned by the State of  
21 California.

22          MS. MOORE: Well, we're a state institution as defined  
23 in the Food and Agricultural Code. The 22nd District

1 Agricultural Association is who owns the land as a state  
2 institution.

3 PRESIDENT FREDERICK SCHENK: So for future reference,  
4 if anybody wishes to understand the title and rights of  
5 this property, it is not owned by the State of California,  
6 correct?

7 MS. MOORE: Yes.

8 MS. BARKETT: In all fairness though, there is so much  
9 material out there that states otherwise.

10 And I don't know how to, how we would overcome that  
11 unless we just keep putting it out that that we are a  
12 state institution and the 22nd DAA owns the land.

13 PRESIDENT FREDERICK SCHENK: Yes.

14 I just don't want people to be unintentionally under  
15 the wrong impression.

16 MS. BARKETT: Yeah.

17 PRESIDENT FREDERICK SCHENK: I want to make sure  
18 whoever speaks knows the facts so that they could speak to  
19 the facts rather than be misled.

20 MS. BARKETT: Exactly.

21 MS. MOORE: And with that, when we find that we do try  
22 to correct it, like if it's on a third-party website or  
23 something to that effect.

1           Yes, but this is verified through the titles to the  
2 property.

3           MS. BARKETT: Good.

4           PRESIDENT FREDERICK SCHENK: Okay.

5           Any general information that matters of information?

6           MS. MOORE: There is just one piece of correspondence  
7 this month, and that is you recall the joint resolution  
8 that we did, this is the city in your packet, is the City  
9 of San Diego's support of the efforts on the LOSSAN Rail  
10 Realignment Project and the values analysis study.

11          PRESIDENT FREDERICK SCHENK: With that, I'll entertain  
12 a motion to adjourn.

13          Moved, second.

14          All in favor.

15          By acclamation, we are adjourned.

16          Thank you, all, for being here.

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18                   [Meeting adjourned at 12:05pm]

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CERTIFICATE OF TRANSCRIBER

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I, Antha A. Ward, do hereby certify that the 22<sup>nd</sup> District Agricultural Association Board of Directors Meeting was transcribed from audio by me; that said digital audio recording of said proceedings are a true and accurate record to the best of my knowledge, skills, and ability; that I am neither a member for, related to, nor employed by the District in which this was taken; and, further, that I am not a relative or employee of any member or staff employed by the District hereto, nor financially or otherwise interested in the outcome of this action.

\_\_\_\_\_

Antha A. Ward  
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